



DATE: March 11th, 2025

TO: City of Foster City/Estero Municipal Improvement District

FROM: Bartle Wells Associates

SUBJECT: Wastewater Rate Study Update Results

SUMMARY OF FINDINGS AND RECOMMENDATIONS

Introduction and Background

The Estero Municipal Improvement District (District) engaged Bartle Wells Associates (BWA) to develop 10-year financial projections for the District's Wastewater Enterprise and to project wastewater rate adjustments for the next five-year period. BWA last conducted a rate study update in 2024. No public hearing was held for wastewater, as the adopted wastewater rate increase of 2% was determined to be adequate.

Current and projected wastewater service rates are in the middle-high range compared to other agencies on the Peninsula. However, because water rates are comparatively very low, combined water and wastewater service rates are in the middle-low range compared to other agencies on the Peninsula.

Wastewater Enterprise Summary

The District has entered into a Joint Powers Agreement with the City of San Mateo where the District receives treatment of its wastewater via the San Mateo Wastewater Treatment Plant (WWTP). The District is responsible for its share of operating and maintenance costs that San Mateo (as the lead agency and the contracting party) incurs treating the District's wastewater, as well as approximately 24% of the WWTP improvement costs and 12% of program management costs incurred as part of the Clean Water Program (CWP), a 10-year comprehensive capital improvement project initiated in 2014. The Cities of San Mateo and the District are expanding the jointly owned WWTP at an estimated cost of \$748 MM with \$171.9 MM of that falling under Foster City's contributions. This is in addition to local capital projects for the District's own wastewater collection system.

The wastewater enterprise revenue model is designed to fund collection system capital expenditures through annual transfers from the operating fund to the capital improvement fund.

In June 2020, to fund the anticipated costs of the WWTP CWP improvements, the District Board approved 5 years of wastewater rate increases: three 14.25% per year increases in FY 2021 through FY 2023, a 10% wastewater rate increase in FY 2024, and a 2% increase in FY 2025. BWA's 2023 analysis shows that the District had adequate financing capacity for projected debt issuances in the next several years and recommended spreading the remaining rate increases out over a longer period. Thus, the City Council reduced the 10% increase in FY 2024 to 3% and implemented the final adopted 2% increase in FY 2025.

BWA recommends adopting another 5-year rate schedule for FY 2026 through FY 2030. San Mateo and the District were able to lock in extremely cheap financing for WWTP projects due to the timing of the financings (loan interest rates as low as 1.14% for 30 year financing), which has allowed the District to implement lower increases than anticipated. However, there is uncertainty about future operating and capital costs for the upgraded WWTP. BWA recommends holding the wastewater rates as the current level for FY 2026 and adopting 2% annual rate increases from FY 2027 to FY 2030. The increases are recommended to be reevaluated each year as the data evolves.

Detailed wastewater rate calculations are shown in APPENDIX B.

Rate Surveys

A survey of communities along the San Francisco Peninsula was conducted to compare the District's typical wastewater bills with neighboring communities. The results of the wastewater survey are summarized in APPENDIX A.

The District's proposed monthly residential wastewater bill for FY 2026 is \$133.49. Since it is unknown what the comparator agencies are proposing for FY 2026, the District compared its FY 2025 monthly residential wastewater bills to the FY 2025 monthly residential wastewater bills for the neighboring agencies. The survey indicates that the District's current wastewater rates are above the average amongst its comparator agencies. The average monthly bill for the region is \$122.39 and the District's rate is \$133.49 per month, or about 9% more.

Wastewater Enterprise Fund

There are approximately 13,984 wastewater accounts serviced by the District. Most accounts are residential with the remainder consisting of commercial and institutional accounts as shown in Table 1. The wastewater service area includes Foster City only shown in APPENDIX C.

Table 1
Foster City / Estero Municipal Improvement District
Wastewater Service Accounts

Data as of: 02/11/25

Customer Class	Number of Accounts
<u>Residential</u>	
Single Family	4,537
Townhouse/Duplex	2,294
Apartment/Condominium (Pools w/ Restrooms)	<u>6,906</u>
Residential Total	13,737
<u>Commercial</u>	
Restaurants	42
Commercial/Hotels/Offices/Industrial/Laundromats	<u>169</u>
Commercial Total	211
<u>Institutional</u>	
Institutional/Schools	<u>36</u>
Institutional Total	36
Total	13,984

Source: Cognos Sewer Customer Count Report

The District has approximately \$27.4 million in its wastewater maintenance and operations reserve fund as shown in Table 2. The District's minimum operating reserve target is 25% of operating and maintenance expenses (est. to be about \$2.7 million). \$2.7 million or 90 days of operating expenses is a minimum target to ensure adequate liquidity in case of unexpected expenditures. Wastewater utilities typically carry a median of 90 days to two years of cash on hand, with higher levels corresponding to better credit ratings. According to S&P Global's

2021 U.S. Municipal Water and Sewer Sector Medians, the median AAA rated agency carries 670 days of cash on hand. BWA projections show cash on hand in the operating reserve between 500 to 600 days of operating expenses, corresponding to AA to AA+ rated agencies.

Table 2
Foster City / Estero Municipal Improvement District
Wastewater Operating Fund Reserves

Fund Reserve Component	July 1, 2024
	Balance
Reserved for Maintenance & Operation	<u>\$27,401,539</u>
Total	\$27,401,539

Note: Rate model only includes fund reserve components available to fund ongoing operating and capital expenditures.

Source: City of Foster City/Estero Municipal Improvement District Staff

Table 3 summarizes the current wastewater service rates.

Table 3
Foster City / Estero Municipal Improvement District
Current Wastewater Rates

Fiscal Year Ending June 30	Current 2025
Residential (flat monthly rate)	
Single Family	\$133.49
Townhouse/Duplex	112.13
Apartment/Condominium (Pools w/ Restrooms)	112.13
Commercial (rate per ccf of water use)	
Restaurants	24.26
Commercial/Hotels/Offices/Industrial/Laundromats	8.53
Institutional (rate per ccf of water use)	
Institutional/Schools	5.61

Table 4 summarizes the operating expenses of the enterprise. Projected operating expenses are expected to increase over the next five years by about 6% annually. Projections of the District’s fair share of WWTP operating and maintenance (O&M) costs assume a District flow rate to the WWTP of 21%.

Table 4
City of Foster City / Estero Municipal Improvement District
Wastewater Enterprise O&M Projection

Expenditures	Revised Budget	Five Year Projection					Annual % Increase [1]
	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	
Employee Services	\$3,056,628	\$3,196,813	\$3,324,686	\$3,457,673	\$3,595,980	\$3,739,819	4.0%
Additional Staffing Expense [2]	0	31,339	115,175	118,767	122,661	126,689	Varies
Internal Services (from City)	1,522,926	1,673,613	1,715,453	1,758,339	1,802,297	1,847,354	2.5%
Internal Services- Equipment Replacement Fund	462,234	401,864	411,911	422,209	432,764	443,583	2.5%
Services & Supplies	801,950	933,450	956,786	980,706	1,005,224	1,030,355	2.5%
EMID Share WWTP O&M	3,800,000	4,000,000	4,200,000	5,200,000	5,300,000	5,500,000	N/A
Reallocation [3]	<u>1,045,077</u>	<u>1,095,234</u>	<u>1,122,615</u>	<u>1,150,680</u>	<u>1,179,447</u>	<u>1,208,933</u>	2.5%
TOTAL O&M Expenditures	\$10,688,815	\$11,332,313	\$11,846,626	\$13,088,374	\$13,438,373	\$13,896,733	
		6.0%	4.5%	10.5%	2.7%	3.4%	

[1] Based on historical results

[2] A placeholder for potential additional positions to support the wastewater enterprise.

[3] Costs allocated to the wastewater enterprise for the cost of services provided to the enterprise by City departments, as documented in the City’s cost allocation study.

Wastewater Financial Projections

Wastewater projections are shown in APPENDIX B.

Table 5 shows debt service estimates for the District's share of WWTP costs. Annual debt service for the total debt issuances is estimated to amount to approximately \$6 MM by FY 2026.

The City of San Mateo and the District used the proceeds to invest in the rehabilitation of their aging WWTP. This project aims to increase the plant's capacity to handle wet weather flows, produce higher-quality effluent, enhance system reliability, and support sustainability goals. The upgrade is designed to meet both current and future regulatory requirements and provide opportunities for future water reuse. Additionally, new treatment facilities comply with National Pollutant Discharge Elimination System (NPDES) permit limits. This upgrade will also boost the system's ability to manage wastewater during storms and help prevent sanitary sewer overflows into the San Francisco Bay.

Key Benefits of the Project:

- Rehabilitation of the aging WWTP
- Reduction of ammonia and nitrogen effluent concentrations in compliance with the NPDES permit
- Decreased sewer overflows and unauthorized discharges into the San Francisco Bay

Table 5
City of Foster City / Estero Municipal Improvement District
Debt Service

Debt Service	<u>FYE 2025</u>	<u>FYE 2026</u>	<u>FYE 2027</u>	<u>FYE 2028</u>	<u>FYE 2029</u>	<u>FYE 2030</u>	<u>FYE 2031</u>	<u>FYE 2032</u>	<u>FYE 2033</u>	<u>FYE 2034</u>	<u>FYE 2035</u>
WIFIA Loan	\$730,453	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882	\$2,652,882
2019 Bonds	2,084,250	2,086,875	2,087,750	2,086,875	2,084,250	2,084,750	2,088,125	2,084,375	2,083,500	2,085,250	2,084,500
<u>2023 SRF Loan/Bonds</u>	<u>134,332</u>	<u>1,259,604</u>	<u>1,259,573</u>	<u>1,259,540</u>	<u>1,259,508</u>	<u>1,259,475</u>	<u>1,259,443</u>	<u>1,259,410</u>	<u>1,259,376</u>	<u>1,259,342</u>	<u>1,259,309</u>
Total Debt Service	\$2,949,035	\$5,999,361	\$6,000,205	\$5,999,297	\$5,996,640	\$5,997,107	\$6,000,450	\$5,996,666	\$5,995,758	\$5,997,475	\$5,996,690

Wastewater Cost of Service Analysis

BWA performed a Wastewater Cost of Service Analysis to determine equitable cost allocation to the various user classes. BWA recommends continuing the practice of placing commercial customers into three wastewater strength categories, (low, medium and high) based on the State Water Resources Control Board (SWRCB) Wastewater Revenue Program Guidelines. Low strength wastewater (Class A) customers include banks, laundromats, retail stores, schools, churches and others as shown in Table 6.

Medium strength wastewater (Class B) customers have wastewater strength factors that are assumed to be similar to residential wastewater strength factors. They include typical commercial activities such as libraries, spas, nail salons, gas stations and bars.

High strength wastewater (Class C) customers primarily include food-related businesses such as restaurants, bakeries, dairies, wineries, catering, butcher shops and fish markets.

Table 6
City of Foster City/Estero Municipal Improvement District
Strength Classifications into Low, Medium/Domestic, and High Strength Dischargers

Low Strength

Banks & Financial Institutions
Barber Shops/Hair Salons (hair cutting only)
Post Offices/Government
Retail Stores
Libraries
Schools
Churches, Halls & Lodges
Parking Garages
Warehouses

Medium/Commercial/ Domestic Strength

Residential - All
Appliance Repair
Beauty Shops (hair cutting w/additional treatments)
Dry Cleaners
Nail Salons
Pet Groomers
Commercial Laundromats
Bars & Taverns

Tasting Rooms
 Hospitals - General, Convalescent & Veterinarian
 Hotels, Motels, B&Bs, and Vacation Rentals
 Offices - Business and Professional
 Offices - Medical/Dental
 Pools with Restrooms (Clubhouse)
 Theaters
 Car Washes
 High Tech Medical Manufacturing
 Light Manufacturing/Industrial
 Gym or Health Club
 Machine Shops
 Service Stations, Garages, Auto Repair Shops
 Mini Marts - W/O Dish Washer or Garbage Disposal
 Mini Mart with Gas Pumps - W/O Dish Washer or Garbage Disposal
 Spa with Various Beauty Treatments

High Strength

Restaurants
 Coffee Shops
 Ice Cream Parlors
 Catering
 Eatery
 Bakeries
 Butcher Shops
 Fish Market/Shop
 Markets - with Dish Washer or Garbage Disposal
 Markets - with Bakeries or Butcher Shops
 Mini Marts - with Dish Washer or Garbage Disposal
 Wineries
 Market
 Dairies (milk producers, yogurt, ice cream maker)
 Specialty Foods Manufacturing (e.g., cheese or olive oil maker)

Note: Wastewater users who have Fats, Oils, and Grease (FOG) waste will be put into the High Strength user category

Table 7 summarizes the assumed wastewater strength factors for the low, medium and high strength groups that are based on typical strengths provided in the SWRCB's Revenue Program Guidelines. The strength factor for medium strength customers is equivalent to residential or "domestic" strength, of 1.00. The strength factor for low strength is calculated at 0.66 and for high strength is calculated at 2.85 based on the SWRCB guidelines.

Table 7
City of Foster City/Estero Municipal Improvement District
Assumed Wastewater Strength Factors

Strength Class	LOW	LOW-MEDIUM	MEDIUM	HIGH
Examples:	Institutional Bank	Townhouse, Duplex, Apartment, Condo	Residential Offices	Restaurant Bakery
Flow (gpd)	200	168	200	200
BOD ¹ (mg/l)	135	240	240	1000
TSS ² (mg/l)	100	240	240	800
Strength Factor	0.66	0.84	1.00	2.85
Strength Factor Formula	SF=(Flow(gpd)/200)*(0.33+(0.34*BOD(mg/l)/240)+(0.33*TSS(mg/l)/240))			

WW flows and strengths based on State Water Resources Control Board's Revenue Program Guidelines

1 "BOD" stands for Biochemical Oxygen Demand

2 "TSS" stands for Total Suspended Solids

Table 8 summarizes the mass-balance analysis for the City's wastewater system and calculates the wastewater rates for each customer class. Single family residences are assumed to have an average daily (dry weather) flow of 200 gallons per day (gpd). The flow estimate is based on the State Water Resources Control Board Revenue Program Guidelines Table G-1, which estimates flow in gallons per day per person for residential dwelling units to be up to 75 gallons.

Based on residential occupancy data provided by the City of Foster City, single family residences are estimated to have an average of 2.67 residents per household and multi-family residences are estimated to have an average of 2.25 residents per household (84% of a single family household).

Multi-family dwellings are billed based on an estimated flow of 168 gpd or 0.84 times the single family flow. As a check, the mass balance in Table 8 compares the total calculated and measured daily wastewater flows for Foster City (average dry weather flow).

The results agree well with the estimated daily flow at 2.6 million gallons per day (mgd) and the measured flow at 2.4 mgd.

Table 8
City of Foster City/Estero Municipal Improvement District
Summary of Wastewater Users by Customer Class

Customer Class	EDUs ¹		ADWF Flow (gal/day)	FY 2025 Estimate EDU x Flow ADWF Flow (gal/day)	BOD ³ (mg/l)	TSS ⁴ (mg/l)	Calculated Current Rate
Residential							
Single Family Residential	4,537		200	907,400	240	240	133.49
Townhouse/Duplex	2,294		168	385,392	240	240	112.13
Apartment/Condos	6,906		168	1,160,208	240	240	112.13
Subtotal				2,453,000			
	Accounts	Use (gal/day)	Flow Factor	Estimated ADWF Flow (gal/day)	BOD ³ (mg/l)	TSS ⁴ (mg/l)	Calculated Current Rate
Commercial							
Low Strength	36	46,756	65%	30,392	135	100	5.61
Medium/Domestic Strength	169	256,605	52%	133,329	240	240	8.53
High Strength	42	53,757	70%	37,630	1000	800	24.26
Subtotal		357,118		201,351			
Totals				2,654,351			
Check Against Lowest Actual Monthly Avg. Day Flow (May 2014 from LS 59 Flow Log):				2,367,806			

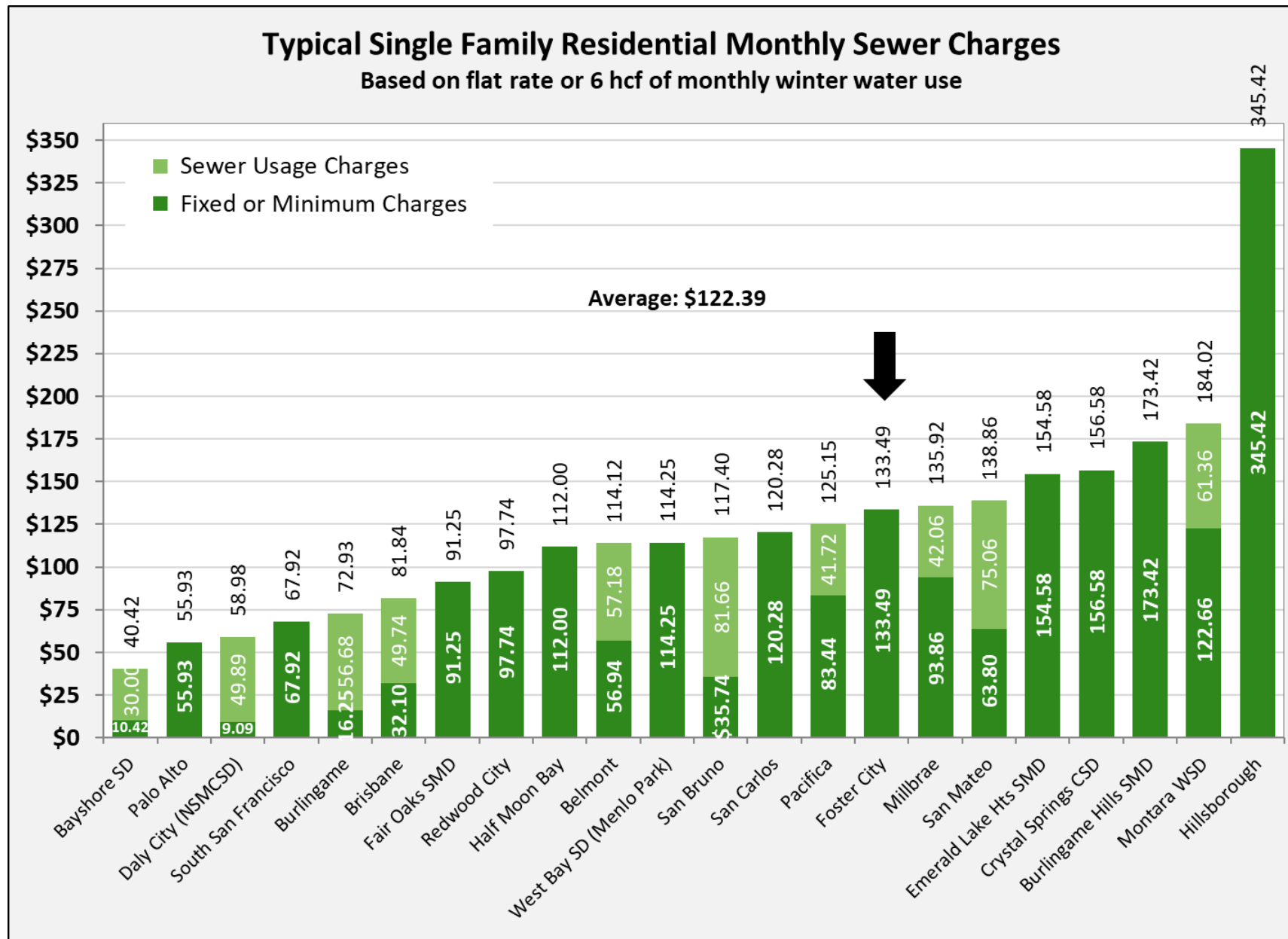
- 1 "EDU" stands for Equivalent Dwelling Unit
2 "ADWF" stands for Average Dry Weather Flow
3 "BOD" stands for Biochemical Oxygen Demand
4 "TSS" stands for Total Suspended Solids

Low Income Discount

Currently the District has approximately 34 customers enrolled in the Water/Wastewater Rate Assistance Program (WWRAP), which was implemented in 2020. Customers meeting the eligibility and qualification requirements below are granted a discount of up to \$15 per month each on their qualifying Wastewater accounts, not to exceed a \$30 per month discount per customer. To be eligible for the WWRAP, customers must show that they qualify for the PG&E CARE Program or other public assistance program or submit proof of income eligibility.

The estimated maximum potential cost of a \$15/month discount for 34 wastewater customers amounts to \$6,120 per year. Since the low income discount revenue sources cannot be funded with rates, rates are unaffected by the decision on the terms of the program and hence are not required to be included in a Proposition 218 notification.

The District funds the current low income discount through non-rate sources of revenue such as fines and penalties, cell tower lease and general fund revenue to maintain compliance with California Proposition 218. The discount is recommended to be provided as funds are available. Late penalties collected year to date for wastewater in FY 2025 amounted to \$27,000, exceeding the cost of the program.



APPENDIX B

Table 9
City of Foster City / Estero Municipal Improvement District
Wastewater Enterprise Cash Flow Projection

	Five Year Projection						Extended Year Projection				
	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Assumptions:											
Interest Earnings Rate	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Revenue Increase from Growth		0.37%	0.37%	0.37%	0.37%	0.37%	0.37%	0.37%	0.37%	0.37%	0.37%
Rate Adjustment		0.00%	2.00%	2.00%	2.00%	2.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Monthly Service Charge for Single Family	\$133.49	\$133.49	\$136.16	\$138.88	\$141.66	\$144.49	\$145.93	\$147.39	\$148.86	\$150.35	\$151.85
Beginning O&M Fund Balance	\$27,401,539	\$28,466,000	\$17,547,300	\$18,795,500	\$19,362,800	\$20,134,800	\$21,018,000	\$21,879,900	\$22,621,700	\$24,233,100	\$25,931,800
Operating Revenues											
Service Charges	21,479,292	21,558,000	22,068,000	22,590,000	23,125,000	23,672,000	23,995,000	24,323,000	24,655,000	24,992,000	25,333,000
Connection Fees [1]	0	0	0	0	0	0	0	0	0	0	0
Interest Earnings [2]	822,046	854,000	526,000	564,000	581,000	604,000	631,000	656,000	679,000	727,000	778,000
Other Revenue	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
Operating Revenue	22,302,338	22,413,000	22,595,000	23,155,000	23,707,000	24,277,000	24,627,000	24,980,000	25,335,000	25,720,000	26,112,000
Total Revenue	22,302,338	22,413,000	22,595,000	23,155,000	23,707,000	24,277,000	24,627,000	24,980,000	25,335,000	25,720,000	26,112,000
Operating Expenses											
Employee Services	3,056,628	3,196,813	3,324,686	3,457,673	3,595,980	3,739,819	3,889,412	4,044,988	4,206,788	4,375,060	4,550,062
Additional Staffing Expense	0	31,339	115,175	118,767	122,661	126,689	131,756	137,026	142,507	148,208	154,136
Internal Services (from City)	1,522,926	1,673,613	1,715,453	1,758,339	1,802,297	1,847,354	1,893,538	1,940,876	1,989,398	2,039,133	2,090,111
Internal Services -ERF	462,234	401,864	411,911	422,209	432,764	443,583	454,673	466,040	477,691	489,633	501,874
Services & Supplies	801,950	933,450	956,786	980,706	1,005,224	1,030,355	1,056,114	1,082,517	1,109,580	1,137,320	1,165,753
EMID Share WWTP O&M	3,800,000	4,000,000	4,200,000	5,200,000	5,300,000	5,500,000	5,600,000	5,800,000	6,000,000	6,000,000	6,000,000
Reallocation	<u>1,045,077</u>	<u>1,095,234</u>	<u>1,122,615</u>	<u>1,150,680</u>	<u>1,179,447</u>	<u>1,208,933</u>	<u>1,239,156</u>	<u>1,270,135</u>	<u>1,301,888</u>	<u>1,334,435</u>	<u>1,367,796</u>
Operating Expenses	10,688,815	11,332,313	11,846,626	13,088,374	13,438,373	13,896,733	14,264,649	14,741,582	15,227,852	15,523,789	15,829,732
Operating Net Revenue	11,613,523	11,080,687	10,748,374	10,066,626	10,268,627	10,380,267	10,362,351	10,238,418	10,107,148	10,196,211	10,282,268
Capital Expenses											
Transfer Out - CIP	<u>7,600,000</u>	<u>16,000,000</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>3,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>2,500,000</u>
Capital Expenses	7,600,000	16,000,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	2,500,000	2,500,000	2,500,000
Annual Debt Service	2,949,035	5,999,361	6,000,205	5,999,297	5,996,640	5,997,107	6,000,450	5,996,666	5,995,758	5,997,475	5,996,690
Debt Service	2,949,035	5,999,361	6,000,205	5,999,297	5,996,640	5,997,107	6,000,450	5,996,666	5,995,758	5,997,475	5,996,690
Debt Coverage [3]	3.94	1.85	1.79	1.68	1.71	1.73	1.73	1.71	1.69	1.70	1.71
Total Expenditures	21,237,850	33,331,674	21,346,831	22,587,672	22,935,012	23,393,840	23,765,099	24,238,248	23,723,610	24,021,263	24,326,422
Revenues Less Total Expenditures	1,064,489	(10,918,674)	1,248,169	567,328	771,988	883,160	861,901	741,752	1,611,390	1,698,737	1,785,578
Ending O&M Fund	28,466,028	17,547,326	18,795,469	19,362,828	20,134,788	21,017,960	21,879,901	22,621,652	24,233,090	25,931,837	27,717,378
Cash Fund Reserve Test: Minimum Fund											
Balance > 25% O&M Expenses											
Year-end O&M Fund	28,466,028	17,547,326	18,795,469	19,362,828	20,134,788	21,017,960	21,879,901	22,621,652	24,233,090	25,931,837	27,717,378
25% Operating Expenses	2,672,204	2,833,078	2,961,656	3,272,094	3,359,593	3,474,183	3,566,162	3,685,396	3,806,963	3,880,947	3,957,433
# of Days O&M in Reserves	972	565	579	540	547	552	560	560	581	610	639
Pass/fail	PASS	PASS	PASS	PASS	PASS	PASS	PASS	PASS	PASS	PASS	PASS

[1] Connection fees excluded from analysis.

[2] Projected interest calculated as 3% of the Beginning Fund Balance of the Wastewater O&M Fund.

[3] Minimum requirement debt service coverage requirement = 1.25x

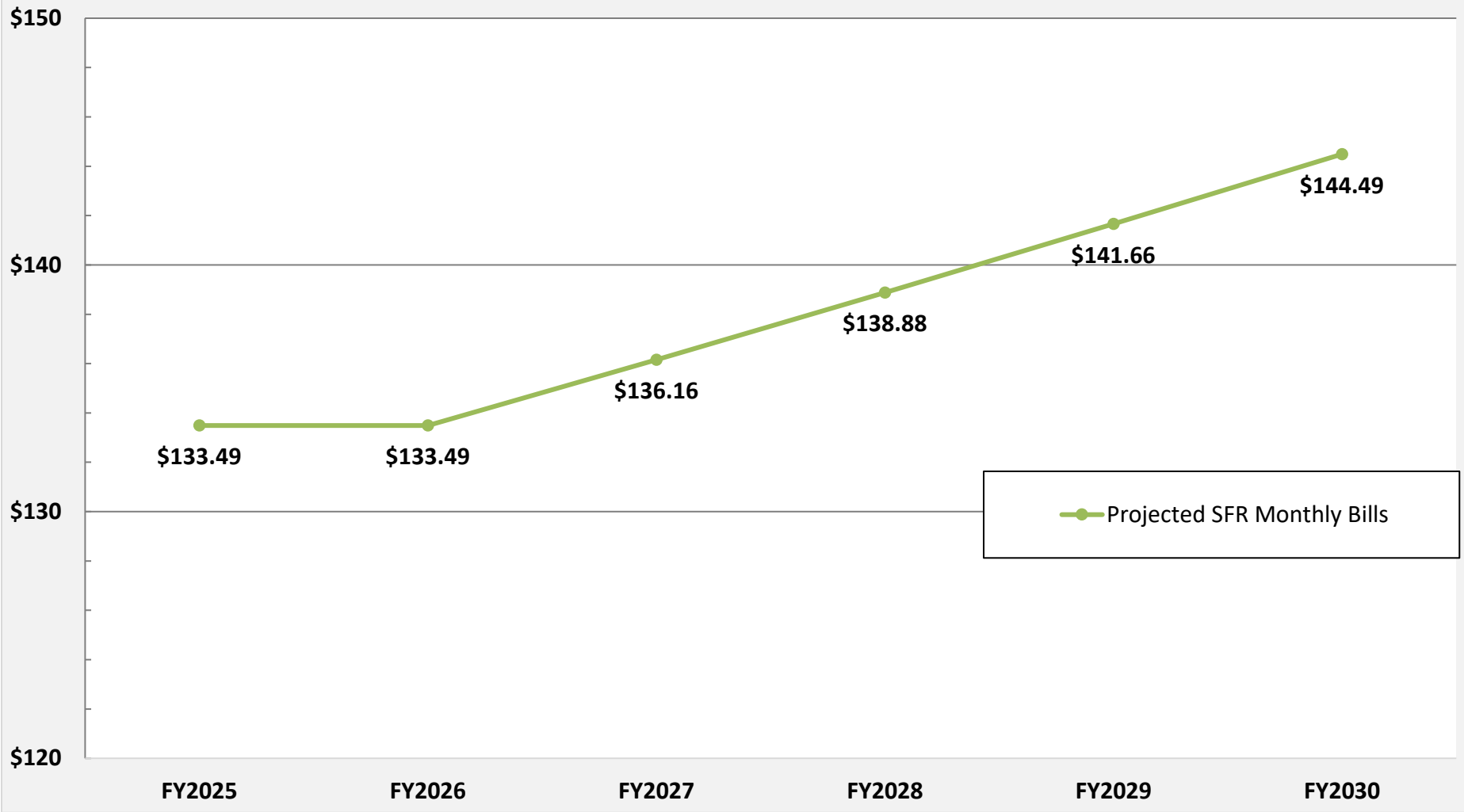
Table 10
City of Foster City / Estero Municipal Improvement District
Projected Wastewater Rate Impacts

Projected Rates	Current	Projected - Fiscal Year Ending June 30				
	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
% Rate Increase		0.00%	2.00%	2.00%	2.00%	2.00%
Residential (flat monthly rate)						
Single Family	\$133.49	\$133.49	\$136.16	\$138.88	\$141.66	\$144.49
<i>Increase (Decrease)</i>		<i>0.00</i>	<i>2.67</i>	<i>2.72</i>	<i>2.78</i>	<i>2.83</i>
Townhouse/Duplex	\$112.13	\$112.13	\$114.37	\$116.66	\$118.99	\$121.37
<i>Increase (Decrease)</i>		<i>0.00</i>	<i>2.24</i>	<i>2.29</i>	<i>2.33</i>	<i>2.38</i>
Apartment/Condominium (Pools w/ Restrooms)	\$112.13	\$112.13	\$114.37	\$116.66	\$118.99	\$121.37
<i>Increase (Decrease)</i>		<i>0.00</i>	<i>2.24</i>	<i>2.29</i>	<i>2.33</i>	<i>2.38</i>
Commercial (rate per ccf of water use)						
High Strength	\$24.26	\$24.26	\$24.75	\$25.25	\$25.76	\$26.28
<i>Increase (Decrease) per ccf</i>		<i>0.00</i>	<i>0.49</i>	<i>0.50</i>	<i>0.51</i>	<i>0.52</i>
Medium/Domestic Strength	\$8.53	\$8.53	\$8.70	\$8.87	\$9.05	\$9.23
<i>Increase (Decrease) per ccf</i>		<i>0.00</i>	<i>0.17</i>	<i>0.17</i>	<i>0.18</i>	<i>0.18</i>
Low Strength	\$5.61	\$5.61	\$5.72	\$5.83	\$5.95	\$6.07
<i>Increase (Decrease) per ccf</i>		<i>0.00</i>	<i>0.11</i>	<i>0.11</i>	<i>0.12</i>	<i>0.12</i>

Table 11
City of Foster City / Estero Municipal Improvement District
Projected Wastewater Rate Impacts

Rate Change Scenarios	Current	Projected - Fiscal Year Ending June 30				
	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
% Rate Increase						
Single Family Residential Flat Monthly Flat	\$133.49	\$133.49	\$136.16	\$138.88	\$141.66	\$144.49
\$ Increase (Decrease)		0.00	2.67	2.72	2.78	2.83
% Increase (Decrease)		0.00%	2.00%	2.00%	2.00%	2.00%

Foster City/Estero Municipal Improvement District Monthly Single Family Residential Wastewater Bill



EMID Service Area

